

ATTACHMENTS DISTRIBUTED UNDER SEPARATE COVER

CCL 24/08/21 – EXECUTIVE MONTHLY PERFORMANCE REPORT – JULY 2021

PAGE 3 ITEM-89 Attachment A: Executive Monthly Performance Report

July 2021

Ordinary Council Meeting 27 April 2021



Monthly Performance Report

July 2021





0%

-12%

-41%

-16%

608%

996%

Income Statement Result for the financial period ending 31 July, 2021 YTD Actual Variance Variance Full Year Budget YTD Budget Result (\$) (%) \$'000 \$'000 \$'000 \$'000 \$'000 Income from continuing operations 198,945 Rates & annual charges 16,459 0% 16,459 94,323 User charges & fees -17% 7.439 6.185 (1,254)11.432 Other revenues 842 510 (332)-39% 16,317 Grants & contributions - operating 593 582 (11)-2% 13,745 Grants & contributions - capital 196 196 0% 5,843 Interest & investment revenue 438 957 519 118% 4,072 Other income 477 515 38 8% Total income from continuing 344,676 operations 26,444 25,404 (1,039)-4% **Expenses from continuing operations** 117,162 Employee benefits & on-costs (1,648)11,432 9,784 -14% 102,646 Materials & services (2,006)5,727 3,721 -35% 3,556 Borrowing costs 305 318 13 4%

4,869

3,495

25,941

113

502

306

4,870

3,089

21,849

3,555

3,360

67

(406)

(47)

(4,092)

3,053

3,053

58,427 Depreciation & amortisation

1,210 & contributions - capital

4,328 Net loss from the disposal of assets

Total expenses from continuing

Operating result from continuing

Net operating result before grants

43,601 Other expenses

329,721 operations

14,955 operations

Operating Analysis as at 31 July, 2021

Over budget by more than 5%
Over budget by 5% or less
Result within budget

Financial Statement Line Item	Indicator	Var (\$'000)	Var(%) Issue	Explanation
Operating Revenue				
Rates & annual charges	\checkmark	0	0%	
User charges & fees	×	(1,254)	-17% Waste - (\$1.0m)	Summerhill Waste Management Centre has received a lower than budgeted level of revenue
Other revenues	×	(332)	-39% Civic - (\$0.1m)	Lower income that forecast at Civic Theatre due to COVID-19 restrictions
Grants & contributions - operating	Ø	(11)	-2%	
Grants & contributions - capital	✓	-	0%	
Interest & investment revenue	\checkmark	519	118% Interest Income - \$0.5m	Better than expected performance in the Long-Term Growth Fund
Other income	✓	38	8%	
Operating Expenses				
Employee benefits & on-costs	\checkmark	(1,648)	-14% Staff vacancies - \$1.6m	Lower than forecast staff costs due to staff vacancies
Materials & services	✓	(2,006)	-35% Works Program OPEX - \$0.6m IT Software - \$0.6m	Operational expenditure generated through delivery of the works program is below the forecast. Additionally, lower than forecast software costs
Borrowing costs	Į	13	4%	
Depreciation & Amortisation	Ø	1	0%	
Other expenses	✓	(406)	-12%	
Net loss from the disposal of assets	\checkmark	(0)	0%	

Capital Statement Result for the financial period ending 31 July, 2021 Full Year YTD Actual Variance **Budget** YTD Budget Result Variance (\$) (%) \$'000 \$'000 \$'000 \$'000 \$'000 Capital funding 48,622 General fund contribution to capital 4,010 7,016 75% 3,007 639 0% 7,667 2012 Special Rate Variation 639 0% 2,029 Stormwater Management Service Charge 169 169 8,547 Capital Grants & Contributions 196 0% 196 726 Proceeds from the sale of assets 15 15 1% 0% (390)(390)(4,677) Net Loans Borrowings / (Repayments) 62,914 Funding available for capital 4,639 7,646 3,007 65% expenditure Capital Expenditure -41% 30,776 Asset Renewal 805 474 (332)23,792 New / Upgrade 393 482 89 23% 6,399 Priority Projects 257 144 (113)-44% 60,968 Total capital expenditure 1,456 1,100 (356)-24% 1,947 Transfer to or (Draw down on) reserves 6,546 106% 3,183 3,363

Commentary on capital spend

Council's total capital spend at the end of July is \$1.1m. This result is \$0.4m below the YTD budget of \$1.5m. The total project spend inclusive of operational and capital expenditure is \$1.6m compared with a YTD budget of \$2.4m.

Debtors Report as at 31 July, 2021

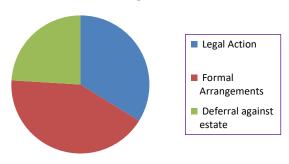
Outstanding Rates

Debt Recovery Action	No. of Properties	\$ Amount
Legal Action	155	854,774
Formal Arrangements	291	1,064,252
Deferral against estate	28	607,265
Total	474	2,526,291

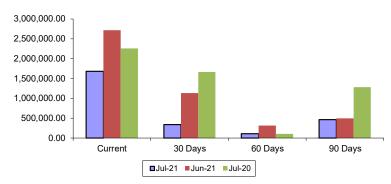
Aged Debtors Report (Major Debtors Report)

	Jul-21	Jun-21	Jul-20
Period	\$	\$	\$
Current	1,681,264	2,719,885	2,259,867
30 Days	340,294	1,132,245	1,668,234
60 Days	110,511	316,463	107,008
90 Days	465,375	498,331	1,281,872
Total	2,597,444	4,666,924	5,316,981

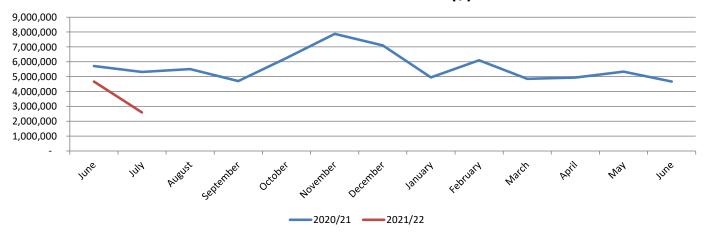
Outstanding Rates (\$)



Debtors balances



Trend of Debtors Balance (\$)



Works Program Summary

Result for the financial period ending 31 July, 2021

Full Year Adopted Budget \$,000	Portfolio/Program	YTD Budget \$'000	YTD Actual \$'000	Variance to YTD budget (%)	% of FY Budget Spent
3,020	Infrastructure & Property	136	30	-78%	1%
410	Buildings - Council Support Services	13	17	25%	4%
250	Caravan Parks and Commercial Properties	8		-100%	0%
	Cemeteries			0%	0%
670	Community Buildings	22	2	-93%	0%
440	Public Toilets	14		-100%	0%
1,250	Retaining Walls	79	12	-84%	1%
13,675	Roads	415	507	22%	4%
1,400	Bridges	4		-98%	0%
2,146	Footpaths	70	135	94%	6%
1,080	Road Furniture	11	20	89%	2%
3,949	Road Rehabitation	309	117	-62%	3%
5,100	Road Resurfacing	21	234	1000%	5%
5,035	Transport	204	374	84%	7%
1,485	Cycleways	34	189	459%	13%
400	Parking Infrastructure	13	10	-26%	2%
1,570	Pedestrian Access and Mobility Plan	47	84	80%	5%
1,580	Local Area Traffic Management	110	92	-17%	
	Parking Meter Replacement			0%	0%
7,685	Stormwater	255	93	-64%	1%
7,315	Stormwater System	243	91	-62%	1%
370	Flood Planning	12	2	-86%	
10,520	Environment	163	84	-49%	1%
8,550	Coast, Estuary and Wetlands	95	60	-37%	1%
895	Bushland and Watercourses	32	20	-37%	
1,075	Street and Park Trees	36	3	-91%	
6,345	Information Technology	170	254	50%	4%
2,580	Digital Enablement	68	38	-45%	1%
400	Integrated Data and Systems	3	5	81%	
3,365	Core Systems Development and Maintenance	99	211	113%	
4,317	Strategic	142	97	-31%	2%
250	Strategic Plans	8	3	-67%	1%
2,350	Smart City	18	42	131%	
600	Economic Development	8	10	31%	
1,117	CX Strategy	107	42	-61%	4%
5,000	Fleet Replacement	57		-100%	0%
5,000	Fleet Replacement	57		-100%	0%
10,605	Priority Projects	643	74	-88%	1%
195	Blackbutt Reserve	6	3	-59%	
4,150	City Centre Revitalisation	282	21	-93%	
2,290	Coastal Revitalisation	4	1	-84%	
3,970	Urban Centre Revitalisation	351	50	-86%	
24,220	City Wide Services	252	133	-47%	
4,300	Aquatic Centres	14		-98%	
200	Civic Venues / Civic Services	6	32	393%	
700	Libraries	23	30	34%	
4,770	Rec Parks, Sporting Facs and Open Spaces	102	15	-85%	
10,975	Waste Management	1	49	0%	
3,275	Art Gallery	106	7		
5,275	Museum / Historic Fort Scratchley	100	,	0%	
90,422	Total Works Program	2,435	1,647	-32%	

Note: The Budget above is inclusive of operational and capital works

Councillors' Expense Register 2021/2022

				Annua	Budget Allo	otments				Cou	Council Term Budget Allotments		
	OFFICIAL BUSINESS	ACCOMPANYING PERSON (Official Business)	OVERSEAS TRAVEL	PROFESSIONAL DEVELOPMENT	LGNSW / NGA ANNUAL CONFERENCE	COMMUNICATION EXPENSES	CARER EXPENSES	STATIONARY and OFFICE SUPPLIES	TOTAL ANNUAL EXPENDITURE	AICD COURSE FEES	COMMUNICATION DEVICES	TOTAL TERM EXPENDITURE	
LORD MAYOR													
Policy Provision	\$4,000	\$1,000	In accordance with a Council resolution	\$5,000	See below	\$3,000	\$6,000	\$500		\$4,000 (may be combined with Professional Development expenses in the year undertaken)	\$4,000		
NELMES Nuatali	-			-	-	80.00	-	-	80.00	-	2,769.98	2,769.98	
ALL COUNCILLORS													
Policy Provision	\$2,000	\$500	In accordance with a Council resolution	\$5,000	\$20,000 (shared among elected representatives inclusive of both events)	\$3,000	\$6,000	\$500		\$4,000 (may be combined with Professional Development expenses in the year undertaken)	\$4,000		
BYRNE Matthew	-	-	-	-	-	-	-	-	-		3,586.53	3,586.53	
CHURCH John	168.18	-	-	-	-	60.00	-	-	228.18	8,421.73	315.37	8,737.10	
CLAUSEN Declan	-		-	-	-	-	-	-	-		3,821.53	3,821.53	
DUNCAN Carol	-	-	-	-	-	-	-	-	-	8,670.91	3,586.53	12,257.44	
DUNN Jason	-		-	-	-	-	-	-	-		4,393.53	4,393.53	
ELLIOTT Kath	168.18		-	-	-	-	-	50.00	218.18	7,595.00	3,348.75	10,943.75	
LUKE Brad	-		-	-	-	-	-	-	-		3,586.53	3,586.53	
MACKENZIE John	-		-	-	-	-	-	-	-		3,586.53	3,586.53	
ROBINSON Allan	-		-	-	-	-	-	-	-		6,061.53	6,061.53	
RUFO Andrea	_		-	-	-	-	-	-	-		3,586.53	3,586.53	
WHITE Emma	-		-	-	-	-	-	-	-		3,586.53	3,586.53	
WINNEY-BAARTZ Peta	_		-		-	-	-	-	-	8,918.00	3,586.53	12,504.53	
TOTAL (exc LM)	336.36	-	-	-	-	60.00	-	50.00	446.36	33,605.64	43,046.42	76,652.06	
TOTAL (inc LM)	336.36	-	-	-	-	140.00	-	50.00	526.36	33,605.64	45,816.40	79,422.04	

CEO and Lord Mayor Offices Expenses

	YTD Budget \$'000	YTD Actual \$'000
Employee costs	110	94
Materials & contracts	30	4
Other operating expenses	2	2
Total Operating Expenses	142	100



WARD 4 CAPITAL WORKS UPDATE AS AT 31 JULY 2021

Wallsend

Item	Actual Date	Reason for delay/Status of works
Wallsend Local Centre Public Domain Plan	Approved by Council in May 2018 Information sharing and additional engagement underway in 2020 Ongoing targeted consultation will continue in 2021	 The approved Public Domain Plan (PDP) has been integrated with flood mitigation work for Wallsend to ensure strategic consistency throughout the precinct. The integrated project has been broken into stages for preliminary costing and budgeted for in City of Newcastle's (CN) forward program. A draft schedule has been prepared for the timing of the first five construction stages. Further broad community engagement for the overall Wallsend town centre will be undertaken as the project progresses. Phase 1 engagement included an online survey which was live from 28 July to 25 August 2020. This shared information on the approved PDP and explored the community's views on urban design themes, safety and order of priority for future revitalisation stages. 407 people completed the survey. The final report is available on our website at https://newcastle.nsw.gov.au/have-your-say/projects/wallsend-engagement-hub. Phase 2 of this engagement will include ongoing targeted community consultation and Placemaking engagement activities for individual project
Channel Naturalisation – whole		stages as they progress. Modelling of three naturalisation options for Hunter Water Corporation's (HWC) channel is complete and a draft Flood Report has been provided to
town centre		 (HWC) Chariner is complete and a draft Flood Report has been provided to CN and HWC. Final report is currently being finalised with the consultant. HWC have begun concept design on the right-hand bank (eastern side) replacement between Tyrrell and Boscawen Street.
Stage 3: Detail design and construction of the intersection of Cowper and Kokera Streets, including: Stage 3A: Ironbark creek widening and realignment, Cowper Street culvert bypass Stage 3B: Installation of traffic signals at the intersection of Cowper and Kokera Streets		 Council approved the preferred construction contract tender at the 27 April 2021 meeting. Construction is programmed to commence in mid to late 2021. Targeted stakeholder input has been obtained via telephone surveys to ensure their specific needs inform the detail design for the intersection of Kokera Street and Cowper Street. A placemaking approach will be followed to develop design for the grounds of TPI House which is of heritage value. Flood mitigation works will improve channel flow at the inlet to maximise correct hydraulic outcomes at the transition. This will allow maximisation of the benefits of future flood mitigation works. Construction has been brought forward with construction of channel upgrades for flood mitigation to commence mid to late 2021. Stage 3B - the remaining civil component of works (including traffic signals) is delayed due to requirement for a Transport for NSW (TfNSW) Works Authorisation Deed. 100% detailed design for Stage 3B is complete.
Stage 4: Detailed design of: Boscawen Street Bridge replacement works Nelson Street Bridge replacement works		 Detailed design tender review has been completed, with a preferred consultant identified. The detailed design contract is due to be awarded by August and is expected to be completed by late 2021.



Wallsend continued...

Item	Actual Date	Reason for delay/Status of works
Stage 5: Detailed design of: • Upgraded traffic lights and shared path at the Nelson Street and Cowper Street intersection. • The proposed roundabout at the intersection of Cowper Street and Newcastle Road.		 TfNSW blackspot funding received to assist with design and construction. Project scope to be determined to inform detailed design tenders, to be prepared for release to market in late 2021. Construction scheduled for 2022/2023 subject to funding.
Future stages		TBA – Prioritisation subject to the results of further community consultation which was undertaken 28 July to 25 August 2020.
Wallsend Active Hub		 Detailed design is currently underway and is due for completion in August 2021. The Flood Impact Assessment, Traffic Impact Assessment and Review of Environmental Factors have been completed. The grant funding deed has been executed. Construction to be completed by CN's Civil Construction and Maintenance team, with construction mobilisation scheduled for August 2021.
		Practical completion is scheduled for July 2022.

Shortland

Item	Actual Date	Reason for delay/Status of works
Shortland Public Domain Plan		 The Shortland Local Centre Public Domain and Traffic Plan (PDP) was on public exhibition from 22 February to 21 March 2021. Over 140 submissions were received. The plan has been finalised based on community feedback which included a high level of support for a Light Traffic Thoroughfare (LTT).
		 The final Shortland Public Domain and Traffic Plan (PDP) and a LTT were given in principle approval by Newcastle City Traffic Committee (NCTC) on 19 April 2021.
		 The final PDP and LTT was presented at a Councillor Workshop on 11 May and was adopted by Council on 25 May 2021.
		 Civil detail design is underway, with footpath and landscape upgrades to commence on-site in mid to late 2021.
		 Consultation on timed parking will be undertaken with affected businesses and residents in mid to late 2021.

July 2021

Executive summary:

1 Socially Responsible Investment:

Application of the investment function has remained consistent with requirements outlined within Part E of CN's Investment Policy, "Environmentally and Socially Responsible Investments (SRI)".

2 Portfolio holdings:

As at the end of July 2021 CN's overall investment portfolio holdings are \$343.3million, with \$308.9million invested directly in Income producing/defensive asset classes, and \$34.5million of these monies invested in the Capital Growth focused Long Term Growth Fund with an approx. asset allocation of 80% growth and 20% defensive.

3 Performance commentary – Income producing/Defensive funds:

As at the end of July 2021 CN's allocation to the income producing/defensive assets remained 90%. CN achieved a yield on the investment portfolio for the 12 months to 31 July of 1.19%, positive against the benchmark of 0.05% being the rolling 12-month 90d Bloomberg AusBond Bank Bill Index. CN has removed the additional 0.50% performance objective on the defensive portfolio per the 2021 Investment and Borrowing Policy adopted on 27th July 2021.

4 Performance commentary – Capital growth funds:

The TCorp Fund has had a strong start to 2022 earning a yield of 1.93% for the month, and a yield of 18.62% for the 12 months to 31 July 2021. The Fund continues to target a yield of CPI plus 3.5%.

5 Risk management compliance:

CN's temporary surplus funds are invested consistent with its adopted Investment and Borrowing Policy and The Local Government Act and Regulations.

Actual performance against CN's Policy limits is disclosed later in this report.

6 New and matured investments:

No new investments were placed during July 2021.

Further disclosure of investment portfolio composition and details of any investment placements or maturities during the reporting period are detailed later in this report.

7 Interest Income Year to Date:

Year to date investment income was a total of \$0.9million, of which \$0.3million comprised of the Income producing/defensive funds (excluding Newcastle Airport and non-investment portfolio sources of interest) and \$0.6million comprised of the Long-Term Growth Fund fair value adjustment.

8 Interest Income Budget 21/22:

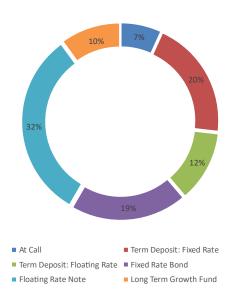
The adopted total year budget for 2021/22 investment income is \$5.7million (excluding Newcastle Airport and non-investment portfolio sources of interest income) and has been forecast based on current available market information.

9 In accordance with Council's resolution of 30 May 1995, the schedules of investments (new placements and maturities) from the two previous meetings of Council are provided in detail at the conclusion of this report.

July 2021

Portfolio holdings:

Asset Class allocation							
Investment Category	Investment type	CN exposure (\$'000)					
Income producing / Defensive	Cash At Call	23,340					
	Term Deposit: Fixed rate	68,779					
	Term Deposit: Floating rate	41,000					
	Floating Rate Note	108,504					
	Fixed Rate Bond	67,232					
Capital Growth	Long Term Growth Fund	34,456					
Total		343,311					



Performance:

Income producing/defensive category*:

	3 year (% p.a.)	1 year %	3 months %	FYTD %	1 month %	1 month annualised (% p.a.)
CN's return#	2.07%	1.19%	0.28%	0.093%	0.093%	1.10%
Performance objective^	0.96%	0.05%	0.01%	0.003%	0.003%	0.04%
Excess return	1.11%	1.14%	0.27%	0.090%	0.090%	1.06%

^{*} Exclusive of Capital Growth (disclosed separately below).

Capital Growth category*:

	3 year (% p.a.)	1 year %	3 months %	FYTD %	1 month %
CN's return	n/a	18.62%	5.75%	1.93%	1.93%
Performance objective^	5.18%	5.72%	1.38%	0.39%	0.39%
Excess return	n/a	12.90%	4.38%	1.54%	1.54%

	Return since Inception#
CN's return	18.81%

^{*} Capital Growth category consists solely of CN's exposure to TCorp Individually Managed Growth Funds.

[^] CN's Performance objective is set at the Ausbond Bank Bill Index.

[#] Cash at Call funds have been included in the calculation of CN's reported investment portfolio performance from January 2021. This change has not been applied retrospectively to historical months.

[^] CN's Performance objective is set at CPI + 3.5% p.a. (over a rolling 10yrs). The previous months benchmark rates have been used as current rates are not yet available from the third-party source.

[#] Return since inception considers the month end dollar value of the investment against CN's capital contributions since inception. Initial investment into the Capital Growth category occurred in February 2019 with incremental contributions thereafter.

July 2021

Risk Management compliance:

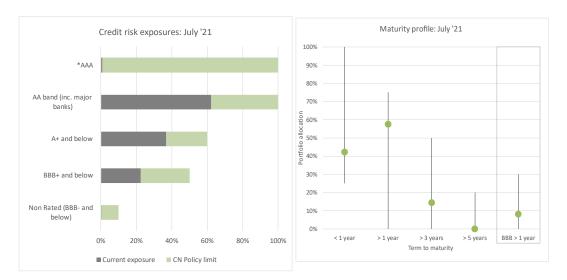
Portfolio exposure:

Investment category	Minimum exposure	Maximum exposure	CN exposure
Income producing / Defensive	80%	100%	90%
Capital Growth^	0%	20%	10%

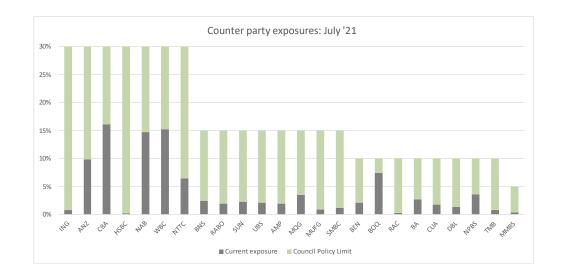
[^] Capital Growth category consists solely of CN's exposure to TCorp Individually Managed Growth Funds.

Income producing / Defensive risk limits:

The below risk limits apply only to the income producing / Defensive category of CN's investment portfolio.



* ING = ING Bank (Australia) maintains a long term credit rating with S&P of "A". However, CN's sole ING investment is assigned a "AAA" rating due to additional credit support of the investment class.



July 2021

New and matured Investments:

New Investments:

Nil.

Matured Investments:

Date matured	Institution	Asset Class	Principal value	Rate of Return	Original Term	Original date invested
02 Jul 2021	ТМВ	Floating Rate Note	\$4,000,000	1.37%	3 years	02 Jul 2018
07 Jul 2021	NAB	Term Deposit: Fixed Rate	\$6,000,000	0.73%	300 days	10 Sep 2020
12 Jul 2021	СВА	Floating Rate Note	\$3,000,000	1.21%	5 years	12 Jul 2016

I certify that the new investments detailed above have been made in accordance with the Local Government Act 1993, the Local Government (General) Regulation 2005, and Council's adopted Investment Policy.

David Clarke

Responsible Accounting Officer

June 2021

New and matured Investments:

New Investments:

Contract date	Settlement date	Institution	Asset Class	Principal value	Rate of Return	Term	Maturity date
07 Jun 2021	07 Jun 2021	NAB	Term Deposit: Fixed Rate	\$3,000,000	0.75%	3 years	16/07/2024
14 Jun 2021	14 Jun 2021	ММВ	Term Deposit: Fixed Rate	\$639,423.51	0.45%	7 months	10/01/2022
29 Jun 2021	30 Jun 2021	WBC	Term Deposit: Fixed Rate	\$2,500,000	1.09%	4 years	09/07/2025

Matured Investments:

Date matured	Institution	Asset Class	Principal value	Rate of Return	Original Term	Original date invested
07 Jun 2021	WBC	Term Deposit: Floating Rate	\$3,000,000	1.07%	4 years	06 Jun 2017
14 Jun 2021	ММВ	Term Deposit: Fixed Rate	\$639,423.51	0.65%	6 months	09 Oct 2020
30 Jun 2021	WBC	Term Deposit: Floating Rate	\$2,500,000	1.03%	4 years	30 Jun 2017

I certify that the new investments detailed above have been made in accordance with the Local Government Act 1993, the Local Government (General) Regulation 2005, and Council's adopted Investment Policy.

David Clarke

Responsible Accounting Officer

May 2021

New and matured Investments:

New Investments:

Contract date	Settlement date	Institution	Asset Class	Principal value	Rate of Return	Term	Maturity date
24 May 2021	24 May 2021	NTTC	Fixed Rate Bond	\$5,000,000	0.80%	4 years	14/06/2024

Matured Investments:

Date matured	Institution	Asset Class	Principal value	Rate of Return	Original Term	Original date invested
12 May 2021	NAB	Floating Rate Note	\$3,000,000	1.17%	5 years	12 May 2016
18 May 2021	BOQ	Floating Rate Note	\$2,000,000	1.48%	5 years	18 May 2016
24 May 2021	AMP	Floating Rate Note	\$3,000,000	1.35%	5 years	24 May 2016
28 May 2021	BOQ	Term Deposit: Floating Rate	\$3,000,000	0.75%	10 months	31 Aug 2020

I certify that the new investments detailed above have been made in accordance with the Local Government Act 1993, the Local Government (General) Regulation 2005, and Council's adopted Investment Policy.

David Clarke

Responsible Accounting Officer